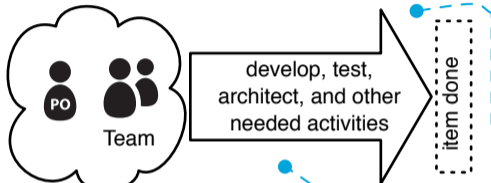


discuss
in workshop

develop
in concurrence

deliver
for acceptance



tests may be automated
before code is ready and
become a criteria for
when the item is done

test fails--item not done

all activities needed to
implement the item are
done concurrently

at the end of the
requirements workshop,
the tests can be
executed but they fail

